



# ANDY BLACK

Andy has worked in UK health services since 1973. The first 22 years were spent in the NHS. He held senior positions in central government and as a first wave NHS Trust CEO.

07967 586 149  
andy@durrow.org.uk

Andy is a founding member of durrow. His current focus is on Board-level strategy work with NHS FTs and in recent years has worked discreetly with many of the foremost Trusts in the UK on issues of clinical performance and strategy. He is an authority on the design and clinical organisation of the large urban hospital of the future - durrow recently assembled the team and led the reference design for the new Royal Adelaide Hospital on a brownfield city centre site; this hospital seeks to be the most advanced and ecologically sustainable hospital in the southern hemisphere. For many years, Andy has promoted the possibility and desirability of the small hypermodern local acute hospital as a vehicle for delivering gold-standard acute care to rural communities - a concept that remains ahead of its time.

A challenging and engaging speaker, Andy is a regular on the national and international conference circuit. He has published a number of pieces on the organisation and management of health systems the best known of which is, "The Future of Acute Care" published by the NHS Confederation.

## Career History

- **Durrow Limited**  
**Chairman**  
1994 - present  
Andy has worked with a wide range of both NHS and private sector clients including:
  - Design of new, large hospital in Adelaide
  - Formation of the "next stage review" for an East of England PCT
- **Central Middlesex Hospital**  
**Chief Executive**  
1989 - 1994  
Andy was appointed CEO of the second newly formed NHS Trusts in 1989 and oversaw the Trust's use as an early demonstration site for the "Patient Focussed Care" methodology, the full implementation of an integrated information system and built the first purpose designed, stand alone ambulatory care centre in the NHS.
- **Parkside Health Authority**  
**Acute Services Manager**  
1986 - 1989  
Andy had responsibility for the management of acute hospitals within the district, which included St Mary's, Central Middlesex and St Charles Hospitals.
- **Department of Health & Social Security**  
**Under Secretary**  
1985 - 1986  
Andy was seconded to the Department of Health to work with the NHS Chief Executive and Director of Finance specifically to strengthen the acknowledged weak interface with the medical profession.
- **Merseyside Regional Health Authority**  
**Deputy Regional Manager**  
Andy was responsible for revenue allocation policy, capital investment and political issues.
- **Dorset Health Authority**  
**District Administrator**

durrow

po box 680  
gt missenden  
hp16 0wh  
08456 431 258